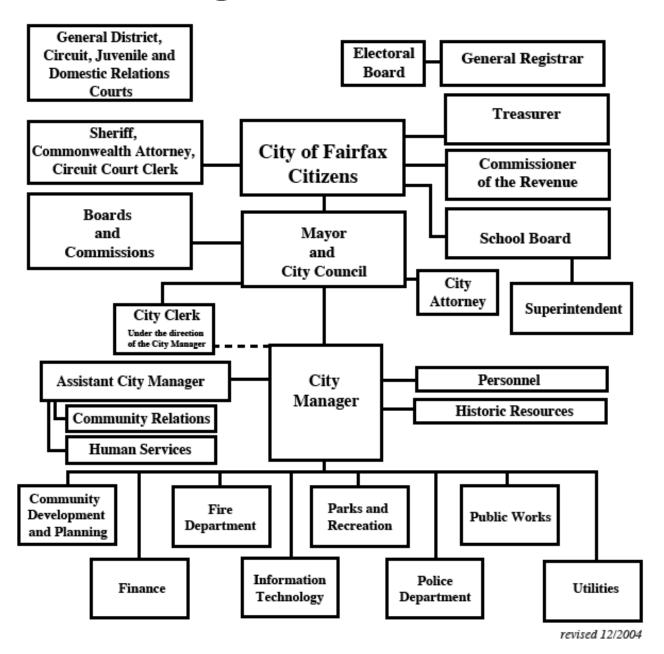
BUDGET SUMMARY

City of Fairfax, Virginia Organizational Chart



Summary of Permanent Employee Positions

	FY 2011	FY 2012	FY 2012	FY 2013
Department	Actual	Budget	Estimated	Adopted
City Clerk	2.00	2.00	2.00	1.50
Electoral Board	2.50	2.50	2.50	2.50
City Manager	2.50	2.13	2.13	2.63
Personnel	4.00	4.00	4.00	4.00
Community Relations	1.00	1.00	1.00	1.00
Marketing	0.50	0.50	0.50	0.50
Cable TV	1.50	1.50	1.50	1.50
Information Technology	9.00	9.00	9.00	9.00
Printing & Office Supplies	1.00	1.00	1.00	1.00
Fleet Maintenance	13.00	13.00	13.00	13.00
Finance & Accounting	7.50	7.50	7.50	7.50
Real Estate Assessment	4.00	4.00	4.00	4.00
Treasurer	7.75	7.75	7.75	7.75
Commissioner of Revenue	9.00	9.00	9.00	9.00
Police Department	90.00	90.00	90.00	90.00
Fire Department	79.00	79.00	79.00	79.00
Public Works	75.50	75.50	75.50	75.50
Social Services	0.62	0.62	0.62	0.62
Parks & Recreation	19.13	19.13	19.13	19.13
Historic Resources	3.95	3.95	3.95	3.95
Community Development & Planning	14.70	15.70	15.70	15.70
Economic Development	1.00	1.00	1.00	1.00
Education	1.90	1.90	1.90	1.90
Total General Fund	351.05	351.67	351.67	351.67
Wastewater Fund	8.00	8.60	8.60	8.60
Water Fund	34.00	34.40	34.40	34.40
Transit Fund	30.50	30.50	30.50	30.50
Total Enterprise Funds	72.50	73.50	73.50	73.50
- 1 - 11 - 1	400	40.0	107.67	10= 6=
Total All Funds	423.55	425.17	425.17	425.17

City of Fairfax and Fairfax County Contracts

Comtract	FY 2011		FY 2012	
Contract	Actual	Budget	Estimate	Adopted
School Tuition Contract	\$37,927,714	\$38,644,510	\$40,044,510	\$44,721,922
Library Services	694,373	823,000	701,564	722,611
Joint Court Service	289,960	310,432	251,700	274,285
Juvenile and Domestic Court	335,917	527,882	416,149	436,862
Commonwealth Attorney	0	63,500	68,907	72,352
Court Services and Custody	1,170,753	1,263,675	1,172,053	1,229,383
Fire and Rescue - Suppression	307,993	260,214	260,214	260,214
Refuse Disposal	451,833	450,000	450,000	450,000
Extension - County Agent	34,972	46,000	42,295	43,564
Social Services	1,592,674	1,614,263	1,614,263	1,651,206
Health Services	918,529	1,183,816	1,000,529	1,030,545
Total	\$43,724,718	\$45,187,292	\$46,022,184	\$50,892,944

Combined Statement of Revenues and Expenditures - All Funds

	General	Capital	Water	Wastewater	Transit	
Category	Fund	Budget*	Fund	Fund	Fund	Total
Revenues:						
General Property Tax	\$65,936,280					\$65,936,280
Other Local Taxes	32,869,954					32,869,954
Licenses, Permits & Fees	1,301,700					1,301,700
Fines & Forfeitures	1,150,700					1,150,700
Use of Money & Property	2,180,638		243,700	245,896		2,670,234
Miscellaneous Revenue	135,912					135,912
Charges for Services	3,077,817		27,292,778	7,320,300	763,500	38,454,395
State and Federal Aid	10,935,937	2,830,000			800,000	14,565,937
Transfers from Other Funds		2,873,614			322,158	3,195,773
Other Financing Sources	825,611	1,974,356				2,799,967
Appropriated Fund Balance	2,184,803					2,184,803
Total Revenue	\$120,599,353	\$7,677,970	\$27,536,478	\$7,566,196	\$1,885,658	\$165,265,655
Expenditures:						
Legislative	\$219,320					\$219,320
Judicial Administration	2,031,832					2,031,832
Electoral Board	217,849					217,849
General & Financial	6,723,241					6,723,241
Police Department	11,296,466					11,296,466
Fire & Rescue	11,724,226					11,724,226
Public Works	11,601,975					11,601,975
Social Services	5,049,477					5,049,477
Culture & Recreation	5,132,682					5,132,682
Community Development & Planning	2,154,588					2,154,588
Debt Service	1,476,299		953,350	812,536		3,242,186
Interest & Uses - Capital Leases	5,280,733					5,280,733
Education	53,264,410					53,264,410
Other Non-Departmental	(523,875)					(523,875)
Utility Service			26,494,752	6,270,879		32,765,631
Transit Service					2,951,156	2,951,156
Capital Projects		8,841,464				8,841,464
Transfer to Other Funds	4,950,129					4,950,129
Total Expenditures	\$120,599,353	\$8,841,464	\$27,448,102	\$7,083,415	\$2,951,156	\$166,923,488

^{*}Capital budget also includes Stormwater, Old Town, Cable, and Commercial Transportation Tax Funds.

Projected Fund / Cash Balance - All Funds

	FY 2011	FY 2012	FY 2012	FY 2013
	Actual	Budget	Estimated	Adopted
General Fund		g		тасроси
Beginning Fund Balance	15,998,946	15,248,864	15,171,679	13,244,739
Appropriated Fund Balance	282,267	3,694,144	1,926,940	2,184,803
Revenues - Non Fund Balance	109,421,470	110,587,294	113,037,566	118,414,550
Total Revenues	109,703,737	114,281,437	114,964,506	120,599,353
Expenditures	109,703,737	114,281,435	114,964,506	120,599,353
Less Encumbrances				
Ending Fund Balance - Undesignated	15,171,679	11,554,722	13,244,739	11,059,936
Wastewater Fund				
Beginning Cash Balance	1,436,090	9,134,982	9,134,982	9,547,270
Revenues	13,056,174	4,974,326	7,437,426	7,566,196
Expenses	5,357,282	4,666,013	7,025,138	7,083,415
Transfer In	<u>o</u>	<u>0</u>	<u>0</u>	<u>o</u>
Ending Cash Balance	9,134,982	9,443,295	9,547,270	10,030,050
Water Fund				
Beginning Cash Balance	3,533,828	13,792,156	13,646,314	13,847,711
Revenues	18,700,537	17,395,151	16,969,938	27,536,478
Expenses	8,412,948	17,540,994	16,768,541	27,448,102
Transfer Out	0	0	0	0
Ending Cash Balance	13,792,156	13,646,314	13,847,711	13,936,087
Transit Fund				
Beginning Cash Balance	216,700	5,235	513,193	429,330
Revenues	3,009,846	2,278,294	2,192,294	2,286,294
General Fund Transfer	18,972	559,422	428,000	322,158
Expenses	2,732,325	2,837,716	2,704,157	2,951,156
Ending Cash Balance	513,193	5,235	429,330	86,626
Stormwater Fund				
Beginning Fund Balance	627,687	157,689	826,162	139,500
Revenues (Transfer from General Fund)	376,872	260,000	399,500	539,000
Expenses	178,397	390,000	1,086,162	539,000
Ending Fund Balance	826,162	27,689	139,500	139,500
Old Town Fund				
Beginning Fund Balance	9,037,740	3,559,988	6,161,727	2,129,493
Revenues	195,617	213,876	188,153	191,892
Expenses	1,679,863	4,220,387	4,220,387	2,321,385
Ending Fund Balance	6,161,727	0	2,129,493	0
Commercial Transportation Tax Fund		-		
Beginning Fund Balance	1,882,422	2,710,492	2,605,935	0
Revenues	981,948	966,000	1,002,675	1,023,463
Expenses	<u>258,435</u>	3,738,562	3,608,610	<u>1,023,463</u>
Ending Fund Balance	2,605,935	2,400,000	0	0

Comments on Projected Fund Balance - All Funds

General Fund:

The City projects balanced budgets in both the FY 2012 and FY 2013 budgets, which is largely the result of revenues generated by the increase in the real estate tax rate and an improved real estate market. Per the City's real estate tax collection calendar (June and December), the current fiscal year estimate will benefit from the June collections. Surplus undesignated fund balance in the amount of \$2,184,803 will be used in FY 2013 to balance the General Fund budget. The result is a projected ending fund balance for June 30, 2013 of \$11.1 million (9.2% of General Fund expenditures). While this is less than the Council's Budget Guidelines and Financial Policy of 10%, the Council approved the use of an additional \$1 million in General Fund balance for a tax judgment against the City in FY 2012, to be repaid in FY 2014 and FY 2015. This will restore the General Fund balance back above the minimum 10% threshold.

Water & Wastewater Funds:

In FY 2008 and FY 2011, the City financed \$5 million and \$24 million respectively in bond financing for Water and Wastewater capital projects. The debt financing is structured to meet the City's Water and Wastewater capital needs and help grow cash reserves to proper industry recommended levels. In concert with the City's financial advisors, annual rate increases were recommended for the foreseeable future. As such, the FY 2013 budget includes a 7.5% rate increase for the Water Fund, as will the FY 2014 and FY 2015 budget recommendations. A 12% rate increase is included for the FY 2013 Wastewater Fund. As with the Water Fund, matching 12% rate increases will be recommended in the FY 2014 and FY 2015 budgets for Wastewater rates as well. The Water Fund rate increase will assist with significant infrastructure improvements to the City's Water Treatment Plant and the distribution system. The Wastewater Fund rate increase is higher due to additional costs associated with the City's portion of capital improvements mandated at the Fairfax County Wastewater Treatment Plant (where the City's wastewater is treated) and improvement projects for the collection system.

Transit Fund:

This fund reflects a minimal cash balance as the City annually contributes a General Fund transfer to maintain the overall operation of the fund.

Stormwater Fund:

The FY 2013 Budget reflects a dedicated one cent (equivalent to approximately \$537,000) on the real estate tax rate to fund Stormwater projects, which is a one half cent increase from FY 2012. Per the city's real estate tax collection calendar (June and December), the current fiscal year estimate will benefit from the June collections. Expenditures of \$539,000 are budgeted for improvements relating to Stormwater infrastructure.

Old Town Fund:

The Old Town Fund reflects expenses in FY 2012 and FY 2013 for the completion of undergrounding overhead utility lines in the Old Town Service District.

Comments on Projected Fund Balance - All Funds Continued

Commercial Transportation Tax Fund:

The City Council established the Commercial Property Tax / Transportation Fund as part of the FY 2010 Budget, which levied an additional 8 cents per \$100 of assessed value on all commercial and industrial properties, located in the City of Fairfax. During the FY 2011 budget process, this rate was reduced by 2.5 cents from 8 to 5.5 cents per \$100 of assessed value. This rate remains at 5.5 cents per \$100 of assessed value for FY 2013. All residential properties including apartment buildings are excluded from this tax. By approving HB 3202 and HB 2479 the General Assembly authorized Northern Virginia Transportation Authority (NVTA) members to raise revenue, by enacting a local ordinance levying the additional commercial tax. The revenue collected by the jurisdiction imposing this tax and all fund balance carried forward is to be used solely for transportation purposes.

All Funds Summary - Revenues

	FY 2011	FY 2012	FY 2012	FY 2013
	Actual	Budget	Estimate	Adopted
General Fund Revenues				
General Property Tax	\$59,936,656	\$60,254,848	\$61,642,571	\$65,936,280
Other Local Taxes	31,033,144	31,254,491	32,099,273	32,869,954
Licenses, Permits & Fees	1,230,352	1,354,166	1,353,986	1,301,700
Fines & Forfeitures	1,041,172	1,134,022	1,254,167	1,150,700
Use of Money & Property	1,866,897	1,958,652	2,027,790	2,180,638
Charges for Services	2,878,252	2,748,778	2,952,715	3,077,817
Miscellaneous Revenue	154,504	149,643	132,128	135,912
State and Federal Aid	10,358,222	10,645,611	10,770,372	10,935,937
Other Financing Sources	922,272	1,087,082	804,564	825,611
Appropriated Fund Balance Total General Fund Revenues	282,267 109,703,737	3,694,144 114,281,437	<u>1,926,940</u> 114,964,506	2,184,803 120,599,353
Total General Fullu Revenues	109,703,737	114,261,457	114,964,506	120,555,555
Wastewater				
Operating Revenue	3,621,520	3,947,000	3,853,000	4,238,300
Availability Charges	497,384	173,900	450,000	300,000
Other Revenues	73,862	473,426	463,426	245,896
Other Financing Sources	<u>8,863,408</u>	380,000	<u>2,671,000</u>	2,782,000
Total Wastewater	13,056,174	4,974,326	7,437,426	7,566,196
Water				
Operating Revenue	7,947,493	7,952,600	7,722,387	8,127,153
Availability Charges	609,647	387,500	362,500	415,625
Other Revenues	595,366	455,051	445,051	243,700
Other Financing Sources	<u>9,548,031</u>	<u>8,600,000</u>	<u>8,440,000</u>	<u>18,750,000</u>
Total Water	18,700,537	17,395,151	16,969,938	27,536,478
Transit				
Daily Receipts	642,591	620,000	637,000	681,000
Miscellaneaous	12,501	15,500	12,500	82,500
State Revenues	1,814,754	1,100,000	1,000,000	800,000
George Mason University	540,000	542,794	542,794	722,794
General Fund Support	18,972	<u>559,422</u>	428,000	322,158
Total Transit	3,028,818	2,837,716	2,620,294	2,608,452
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Other Funds				
Stormwater	376,872	260,000	399,500	539,000
Commercial Trans. Tax	1,015,193	1,028,070	1,002,675	1,023,463
Old Town Fund	194,118	213,876	188,153	191,892
Cable	185,723	165,400	256,600	220,000
Capital	<u>3,821,600</u>	<u>6,094,300</u>	<u>6,094,300</u>	<u>5,042,614</u>
Total Other Funds	5,593,506	7,761,646	7,941,228	7,016,970
Total Revenues	\$150,082,773	\$147,250,276	\$149,933,391	\$165,327,448

All Funds Summary - Expenditures

	FY 2011	FY 2012	FY 2012	FY 2013
	Actual	Budget	Estimate	Adopted
General Fund Expenditures	4404 400	4405 500	4476700	4040.000
Legislative	\$191,402	\$196,639	\$176,730	\$219,320
Judicial Administration	1,812,456	2,182,939	1,922,759	2,031,832
Electoral Board	132,424	160,694	155,260	217,850
General & Financial	6,512,592	6,557,705	6,724,941	6,723,241
Police Department	10,413,039	11,314,958	10,684,565	11,296,466
Fire & Rescue	11,517,467	11,906,151	11,653,979	11,724,226
Public Works	10,296,840	11,322,288	10,922,000	11,601,975
Social Services	4,666,290	5,028,040	4,844,753	5,049,477
Culture & Recreation	4,680,062	5,043,898	4,826,843	5,132,683
Community Development & Planning	1,902,438	2,208,732	2,059,857	2,154,588
Debt Service	1,911,167	1,619,801	1,619,801	1,476,299
Education	46,428,547	47,185,406	48,506,263	53,264,410
Interest and Uses - Capital Leases	5,492,732	5,354,635	5,354,635	5,280,733
Other Non Departmental	159,954	(757,117)	420,616	(523,877)
Fund Transfers	<u>3,586,327</u>	<u>4,956,668</u>	<u>5,091,507</u>	<u>4,950,129</u>
Total General Fund Expenditures	109,703,737	114,281,435	114,964,506	120,599,353
Wastewater				
County Wastewater Contract	1,892,490	2,100,000	2,100,000	2,184,000
Capital Improvements	1,582,000	0	2,391,000	2,382,000
Line Maintenance	942,953	927,338	903,543	1,086,496
Administration & Engineering	939,839	826,160	818,080	618,383
Debt Service	<u>0</u>	<u>812,515</u>	<u>812,515</u>	<u>812,536</u>
Total Wastewater	5,357,282	4,666,013	7,025,138	7,083,415
Water				
Impoundment & Treatment	3,117,805	10,059,974	9,546,618	11,407,420
Water Line Maintenance	2,058,429	3,558,054	3,330,723	12,013,015
Administration & Engineering	2,008,660	2,129,900	2,124,229	2,269,897
Consumer Services	851,751	839,783	813,688	804,419
Debt Service	376,303	953,283	953,283	953,350
Total Water	8,412,948	17,540,994	16,768,541	27,448,102
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Transit	2,732,325	2,837,716	2,704,157	2,951,156
Other Funds				
Stormwater	178,397	390,000	1,086,162	539,000
Commercial Trans. Tax	1,015,193	1,028,070	1,002,675	1,023,463
Old Town Fund	1,679,863	4,220,387	4,220,387	2,321,385
Cable	102,000	125,000	125,000	175,000
Capital	3,821,600	6,094,300	6,094,300	4,782,614
Total Other Funds	6,797,053	11,857,757	12,528,524	8,841,464
Less Fund Transfers	(3,586,327)	(4,907,668)	(5,091,507)	(4,950,129)
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Total Expenditures	\$129,417,019	\$146,276,247	\$148,899,359	\$161,973,361

General Fund - Summary of Revenues and Expenditures

	FY 2011	FY 2012	FY 2012	FY 2013
	Actual	Budget	Estimate	Adopted
Revenues				
General Property Tax	\$59,936,656	\$60,254,846	\$61,642,571	\$65,936,280
Other Local Taxes	31,033,144	31,254,491	32,099,273	32,869,954
Licenses, Permits & Fees	1,230,352	1,354,166	1,353,986	1,301,700
Fines & Forfeitures	1,041,172	1,134,022	1,254,167	1,150,700
Use of Money & Property	1,866,897	1,958,652	2,027,790	2,180,638
Charges for Services	2,878,252	2,748,778	2,952,715	3,077,817
Miscellaneous Revenue	154,504	149,643	132,128	135,912
State and Federal Aid	10,358,222	10,645,611	10,770,372	10,935,937
Other Financing Sources	922,272	1,087,082	804,564	825,611
Appropriated Fund Balance	282,267	3,694,144	1,926,940	2,184,803
Total Revenues	\$109,703,737	\$114,281,435	\$114,964,506	\$120,599,353
Expenditures				
Legislative	\$191,402	\$196,639	\$176,730	\$219,320
Judicial Administration	1,812,456	2,182,939	1,922,759	2,031,832
Electoral Board	132,424	160,694	155,260	217,849
General & Financial	6,512,592	6,557,705	6,724,941	6,723,241
Police Department	10,413,039	11,314,958	10,684,565	11,296,466
Fire & Rescue	11,517,467	11,906,151	11,653,979	11,724,226
Public Works	10,296,840	11,322,288	10,922,000	11,601,975
Social Services	4,666,290	5,028,040	4,844,753	5,049,477
Culture & Recreation	4,680,062	5,043,898	4,826,843	5,132,682
Community Development & Planning	1,902,438	2,208,732	2,059,857	2,154,588
Debt Service	1,911,167	1,619,801	1,619,801	1,476,299
Education	46,428,547	47,185,406	48,506,263	53,264,410
Interest and Uses - Capital Leases	5,492,732	5,354,635	5,354,635	5,280,733
Other Non Departmental	159,954	(757,117)	420,616	(523,877)
Transfer to CIP	2,035,167	2,895,300	3,073,179	2,873,614
Transfer to Wastewater Fund	1,539	0	0	0
Transfer to Transit	18,972	559,422	428,000	322,158
Transfer to Stormwater	354,583	260,000	399,500	539,000
Transfer to Old Town Dist.	194,118	213,876	188,153	191,892
Transfer to Trans. R/E Tax Fund	981,948	1,028,070	1,002,675	1,023,463
Total Expenditures	\$109,703,737	\$114,281,435	\$114,964,506	\$120,599,353

City of Fairfax, Virginia - Budget Review by Category

	FY 2011	FY 2012	FY 2012	FY 2013
	Actual	Budget	Estimate	Adopted
Revenues				
Real Estate Revenues	\$49,960,103	\$50,231,732	\$51,568,616	\$55,474,866
Personal Property	9,976,554	10,023,114	10,073,955	10,461,414
Other Local Taxes	31,033,144	31,254,491	32,099,273	32,869,954
Licenses, Permits, and Fees	1,230,352	1,354,166	1,353,986	1,301,700
Fines and Forfeitures	1,041,172	1,134,022	1,254,167	1,150,700
Use of Money and Property	1,866,897	1,958,652	2,027,790	2,180,638
Charges for Services	2,878,252	2,748,778	2,952,715	3,077,817
Miscellaneous Revenue	154,504	149,643	132,128	135,912
State Revenue	9,815,818	10,299,211	10,511,496	10,757,937
Federal Revenue	542,404	346,400	258,876	178,000
Other Financing Sources	922,272	1,087,082	804,564	825,611
Appropriated Fund Balance	282,267	3,694,144	1,926,940	2,184,803
Total Revenues	\$109,703,737	\$114,281,435	\$114,964,506	\$120,599,353
Expenditures				
Compensation	\$27,069,660	\$27,628,737	\$26,882,059	\$29,381,240
Fringe Benefits	9,758,483	10,397,400	10,081,062	9,481,934
Non Education County Contracts	6,361,823	6,542,782	5,977,674	6,171,022
Transfer to Other Funds (CUE, DT, Comm R/E)	1,551,160	2,061,368	2,018,328	2,076,515
Senior Tax Relief	594,815	679,342	679,342	779,342
Education:				
Tuition Contract	37,927,714	38,644,510	40,044,510	44,721,922
School Debt Service	7,120,952	7,058,082	7,058,082	7,008,575
School Capital Lease	615,997	616,121	616,121	710,689
General Debt Service:	1,617,507	1,619,801	1,619,801	1,476,299
General Capital Lease	5,492,758	5,354,635	5,354,635	5,280,733
Capital Budget - GF Transfer	2,035,167	2,895,300	3,073,179	2,873,614
Other (Contracts, Fuels, Utilities, Supplies, etc.)	9,557,701	10,783,355	11,559,714	10,637,468
, , ,				
Total Expenditures	\$109,703,737	\$114,281,435	\$114,964,506	\$120,599,353

General Fund Expenditure Summary								
	FY 2011	FY 2012	FY 2012	FY 2013				
Agency Title	Actual	Budget	Estimate	Adopted				
Lagiplativa								
Legislative								
City Council	\$51,482	\$42,850	\$38,050	\$66,225				
City Clerk	139,920	153,789	<u>138,680</u>	153,096				
Total Legislative	\$191,402	\$196,639	\$176,730	\$219,320				
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Judicial Administration								
	•	.	•	•				
General District Court	\$15,826	\$17,450	\$13,950	\$18,950				
Joint Court Service	289,960	310,432	251,700	274,285				
Juvenile & Domestic Court	335,917	527,882	416,149	436,862				
Commonwealth Attorney	0	63,500	68,907	72,352				
Court Services & Custody	1,170,753	1,263,675	1,172,053	1,229,383				
Total Judicial Administration	\$1,812,456	\$2,182,939	\$1,922,759	\$2,031,832				
Electoral Board								
Electoral Board	\$132,424	\$160,694	\$155,260	\$217,850				
General & Financial								
City Manager	\$266 121	\$330,052	\$338,996	\$401,729				
City Manager City Attorney	\$366,121 747,753	540,000	840,000	611,493				
Public Audit of Accounts	81,907	82,100	82,100	71,549				
Personnel	396,458	405,573	405,520	526,398				
	70,866	82,499	70,910	127,170				
Community Relations Cable TV	70,866 144,091	138,484	149,310	176,182				
	267,082	408,220	401,720	409,254				
Risk Management	111,391	125,000	125,000	119,182				
Telephone Information Technology	1,472,104	1,473,059	1,425,977	·				
6,	194,214	251,485	224,308	1,311,883 250,864				
Printing & Office Supplies Fleet Maintenance		231,483		_				
	(0)	_	(0)	0 560.076				
Finance	643,803	624,164	596,358	569,976 510,903				
Real Estate	423,478	460,272	463,863	510,893				
Treasurer	607,041	616,418	610,058	570,368				
Commissioner of Revenue	928,353	938,378	920,821	978,298				
Retirement Expenses	41,284	68,000	50,000	68,000				
Pool Maintenance Total General and Financial	16,647 \$6 512 592	14,000 \$6 557 705	20,000 \$6 724 941	20,000 \$6,723,241				
i otal General and Fillancial	\$6,512,592	\$6,557,705	\$6,724,941	\$6,723,241				

General Fund Expenditure Summary							
Agency	Title	FY 2011 Actual	FY 2012 Budget	FY 2012 Estimate	FY 2013 Adopted		
Agency	11110	Aotuui	Dadget	Lotimate	Adopted		
Police							
	Police Administration	\$983,262	\$1,049,522	\$1,007,592	\$1,029,039		
	Technical Services	3,402,105	3,699,135	3,245,790	3,578,554		
	Field Operations	6,027,673	<u>6,566,301</u>	6,431,184	6,688,873		
	Total Police	\$10,413,039	\$11,314,958	\$10,684,565	\$11,296,466		
Fire & F	Rescue						
	A desiminate of the second	¢4 050 422	Φ4 OC7 444	\$4.050.705	Φ4 0 7 4 020		
	Administration	\$1,058,123	\$1,067,411	\$1,056,785	\$1,074,939		
	Fire Operations Code Administration	8,634,048	8,993,057	8,837,040	8,714,911		
	Total Fire & Rescue	<u>1,825,296</u> \$11,517,467	1,845,683 \$11,906,151	1,760,155 \$11,653,979	1,934,376 \$11,724,227		
	Total Fire & Neseuc	ψ11,317,407	Ψ11,300,131	Ψ11,000,010	Ψ11,724,227		
Public \	Norks						
	Asphalt & Concrete Maint.	\$1,761,410	\$1,955,235	\$1,893,434	\$2,069,600		
	Snow Removal	259,122	291,630	214,133	254,685		
	Storm Drainage	623,032	744,984	685,185	770,507		
	Signs, Signal, and Lighting	1,836,344	2,158,522	2,101,234	2,229,944		
	Refuse Collection	2,312,992	2,484,798	2,407,350	2,513,300		
	Facility Maintenance	1,564,461	1,621,987	1,598,349	1,604,024		
	R.O.W. & Grounds	1,052,145	1,212,071	1,144,087	1,225,062		
	Administration	852,361	807,062	835,933	891,291		
	County Agent	34,972	<u>46,000</u>	42,295	43,564		
	Total Public Works	\$10,296,840	\$11,322,288	\$10,922,000	\$11,601,977		
Social S	Services						
	Health Department	\$918,529	\$1,183,816	\$1,000,529	\$1,030,545		
	Commission for Women	166	750	750	1,225		
	Community Services Board	1,309,903	1,309,900	1,309,900	1,336,100		
	Tax Relief	594,815	679,342	679,342	779,342		
	Human Services Coordinator	79,645	79,969	79,969	81,059		
	Social Services	1,763,232	1,774,263	1,774,263	<u>1,821,206</u>		
	Total Social Services	\$4,666,290	\$5,028,040	\$4,844,753	\$5,049,477		

General Fund Expenditure Summary								
	FY 2011	FY 2012	FY 2012	FY 2013				
Agency Title	Actual	Budget	Estimate	Adopted				
Culture and Recreation								
Administration	\$1,865,923	\$1,854,558	\$1,902,520	\$1,937,554				
Special Events	244,276	340,622	273,189	353,078				
Old Town Hall	201,976	322,443	321,371	355,174				
Park/Ballfield Maintenance	970,918	1,069,895	996,483	1,109,099				
Marketing	185,527	125,937	128,345	127,929				
Library	694,373	823,000	701,564	722,611				
Historic Resources	<u>517,069</u>	<u>507,441</u>	503,371	<u>527,239</u>				
Total Culture and Recreation	\$4,680,062	\$5,043,898	\$4,826,843	\$5,132,684				
Community Development and								
Planning								
Planning & Design Review	\$851,659	\$934,164	\$1,016,977	\$1,104,867				
Economic Development	329,660	338,383	331,190	202,600				
Current Planning	<u>721,118</u>	936,185	711,690	847,121				
Total CD & P	\$1,902,438	\$2,208,732	\$2,059,857	\$2,154,588				
Education								
School Board	\$743,884	\$846,693	\$767,550	\$823,224				
Tuition	37,927,714	38,644,510	40,044,510	44,721,922				
Fixed Charges	0	0	0	0				
Capital Outlay	20,000	20,000	20,000	20,000				
School - Interest on Leases	295,951	282,791	282,791	251,689				
School - Uses from Leases	320,046	333,330	333,330	459,000				
School Debt Service	7,120,952	7,058,082	7,058,082	6,988,575				
Total Education	\$46,428,547	\$47,185,406	\$48,506,263	\$53,264,409				
Debt Service								
General Debt Service	\$1,911,167	\$1,619,801	\$1,619,801	\$1,476,299				
Non-Departmental								
Interest on Leases	\$2,679,842	\$2,568,595	\$2,568,595	\$2,217,586				
Uses From Leases	2,812,890	2,786,040	2,786,040	3,063,146				
Regional Agencies	159,954	170,616	170,616	172,545				
Market Wage Adjustment	0	(1,044,183)	0	(471,423)				
Reserve / Budget Cut	0	116,450	250,000	(225,000)				
Capital Budget	2,035,167	2,895,300	3,073,179	2,873,614				
Transit Fund	18,972	559,422	428,000	322,158				
Transfer to Other Funds	1,532,188	<u>1,501,946</u>	1,590,328	<u>1,754,355</u>				
Total Non-Departmental	\$9,239,013	\$9,554,186	\$1 <mark>0,866,758</mark>	\$9,706,982				
Total General Fund Evnenditures	\$100 702 727	\$11 <i>A</i> 291 42E	\$11 <i>A</i> 06 <i>A</i> 506	\$120 500 252				
Total General Fund Expenditures	\$109,703,737	\$114,281,435	\$114,964,506	\$120,599,353				

History of General Fund Expenditures by Department

	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Category	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Estimate	Adopted
Legislative	\$161,214	\$191,513	\$238,365	\$213,482	\$249,470	\$192,312	\$179,536	\$191,402	\$176,730	\$219,320
Judicial Administration	1,045,528	1,136,413	1,145,316	1,689,619	1,755,500	1,801,818	2,035,451	1,812,456	1,922,759	2,031,832
Electoral	134,151	155,537	150,448	145,443	170,875	150,070	148,191	132,424	155,260	217,850
General Government	5,456,845	5,650,103	6,390,789	6,959,137	6,917,546	6,562,917	6,259,272	6,512,592	6,724,941	6,723,241
Police	8,016,739	8,673,112	9,473,133	10,435,529	10,498,094	10,390,904	10,431,371	10,413,039	10,684,565	11,296,466
Fire	7,125,895	8,283,273	9,076,123	9,937,204	11,227,261	11,208,916	11,097,471	11,517,467	11,653,979	11,724,226
Public Works	8,532,445	9,503,268	9,179,215	9,594,896	10,814,142	10,561,599	10,469,030	10,296,840	10,922,000	11,601,975
Social Services	3,627,544	3,873,922	4,302,640	4,619,995	4,874,284	4,716,996	4,787,158	4,666,290	4,844,753	5,049,477
Culture and Recreation	3,431,313	4,024,734	4,327,000	4,489,533	4,779,894	4,423,151	4,359,702	4,680,062	4,826,843	5,132,683
Planning & Development	1,595,332	1,539,350	1,524,147	2,564,480	1,901,372	1,842,842	1,839,384	1,902,438	2,059,857	2,154,588
Education	30,482,018	33,439,392	37,684,721	41,991,554	46,732,735	46,390,831	45,504,869	46,428,547	48,506,263	53,264,410
Transfer to Other Funds	9,237,138	8,270,992	9,085,924	1,235,128	420,844	4,367,298	6,045,589	3,586,327	5,091,507	4,950,129
Other	2,984,494	4,573,795	5,408,292	6,402,313	7,226,437	7,385,987	7,441,952	7,563,853	7,395,051	6,233,155
Total Expenditures	\$81,830,656	\$89,315,404	\$97,986,113	\$100,278,313	\$107,568,454	\$109,995,641	\$110,598,976	\$109,703,737	\$114,964,506	\$120,599,353